Pylon Limited



Queens Park, Invercargill

STATEMENT OF INTENT 2020/2023

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1. INTRODUCTION

This Statement of Intent (SOI) for 2020/2023 sets out the overall intentions and objectives for the Company for the year ending 31 March 2021 and the two succeeding financial years.

Pylon Limited (Pylon) is a profit orientated limited liability company that was incorporated in New Zealand on 10 June 2002. The Company is a wholly owned subsidiary of Electricity Invercargill Limited (EIL). The Pylon Group consists of Pylon, its interest in joint venture entities PowerNet Limited (PNL), OtagoNet Joint Venture (OJV), Roaring Forties Energy Limited Partnership (RFLP), Southern Generation Limited Partnership (SGLP) and its interest in associate entity, Electricity Southland Limited (ESL).

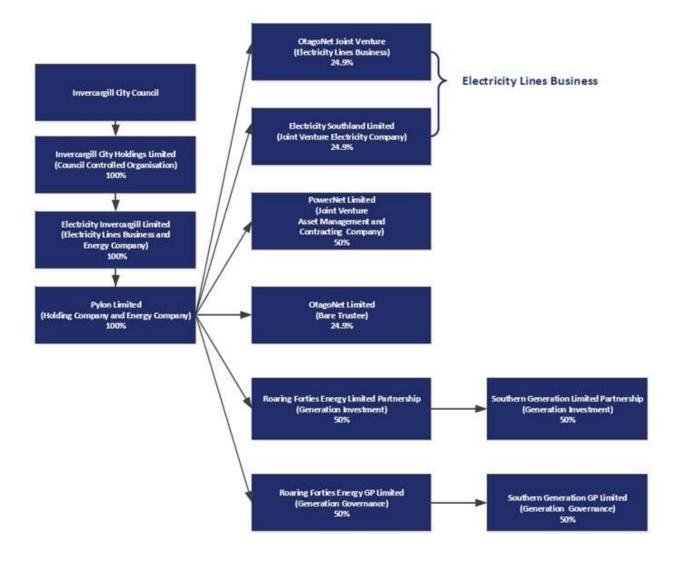
The SOI has been prepared in accordance with the Energy Companies Act 1992 and takes into account the likely reporting requirements of EIL's shareholder Invercargill City Holdings Limited (ICHL) as required by the Local Government Act 2002.

The SOI is a public statement of the activities and intentions of Pylon incorporating its joint ventures and associate entities. It sets out the nature and scope of activities intended to be undertaken, its objectives and key performance indicators by which Pylon's performance can be measured.

The world is currently experiencing a pandemic caused by a new strain of coronavirus; COVID-19 which is spreading around the world. This is already affecting our supply chain and the availability of resources to execute our planned works programme. This Statement of Intent assumes the pandemic will be controlled and that it will not have a significant effect on the availability of skills, equipment and material. Should this not be the case, the Statement of Intent will be subject to change.

2. CORPORATE OVERVIEW

2.1 Company Structure



2.2 Investment Diversification

Pylon together with EIL's joint venture partners, jointly own a number of other electricity sector businesses:

• PowerNet Limited

A 50% owned electricity distribution management company. It has long term network management agreements in place for EIL, The Power Company Limited (TPCL), OJV and ESL electricity distribution networks. In addition, they identify and realise other relevant energy investments for EIL and its other 50% shareholder, TPCL.

OtagoNet Joint Venture

A 24.9% owned electricity distribution business in rural Otago covering Balclutha, Milton, Ranfurly and Palmerston.

- Electricity Southland Limited A 24.9% owned electricity distribution business in Central Otago covering Frankton and Wanaka.
- Southern Generation Limited Partnership
 A 25% owned renewable electricity generation business, with wind and hydro generation sites
 throughout New Zealand. In conjunction with Last Tango, Pylon equally owns RFLP. SGLP is
 owned 50% by RFLP and 50% by Pioneer Energy.

3. STRATEGY

3.1 Core Business

The nature and scope of activities undertaken by Pylon are:

- To manage, grow and, if appropriate realise subsidiary, joint venture and associate investments in the infrastructure, electrical and energy sectors.
- To operate a successful business for the benefit of the Company's shareholder.

This involvement will be through its joint venture partner Last Tango Limited.

3.2 Vision Statement

To be one of the top performing commercial asset management company in New Zealand focusing on electricity distribution businesses and other investments within the Electrical Energy Sector.

3.3 Commercial Objectives

Pylon aims to operate as a successful business. We strive through our investments to be an efficient and effective operation within the electricity industry and provide stakeholders with an appropriate balance of:

- competitive pricing
- leading public and workplace safety performance
- above average levels of service
- acceptable social and environmental impacts
- commercial return on investment

4. PERFORMANCE MEASURES

Listed below are the Group forecast returns for the next three years:

EBIT% - PERCENTAGE EARNINGS BEFORE TAX AND INTEREST ON ASSETS EMPLOYED

	2021	2022	2023
Group Net Operating Profit Before Tax (NPBT)	5,968,192	5,851,712	5,760,623
Interest	-	-	-
Group Net Operating Profit Before Interest and Taxation, Mark to Market Adjustment and Subvention Payment	5,968,192	5,851,712	5,760,623
Total Assets	95,364,472	93,917,866	92,423,025
EBIT %	6.26%	6.23%	6.23%

NPAT% - PERCENTAGE TAX PAID PROFIT ON EQUITY

	2021	2022	2023
Net Profit After Tax (NPAT)	4,166,873	4,107,564	4,060,192
Equity	40,697,917	44,805,481	48,865,673
NPAT %	10.24%	9.17%	8.31%

PERCENTAGE OF CONSOLIDATED EQUITY TO TOTAL ASSETS

	2021	2022	2023
Equity	40,697,917	44,805,481	48,865,673
Total Assets	95,364,472	93,917,866	92,423,025
% Equity/Total Assets	42.68%	47.71%	52.87%

5. SHAREHOLDER INFORMATION

5.1 Payments to Shareholder

Payments to shareholder are combination of intercompany advance repayments and subvention payments.

Regarding intercompany advance repayments, the Company intends to repay \$6.2 million in 2020/21, \$6.9 million in 2021/22 and \$6.8 million in 2022/23.

Regarding subvention payments, the Company is forecast to pay \$1.0 million in 2020/21, \$0.9 million in 2021/22 and 2022/23 within the Invercargill City Council tax group.

No dividend payments are planned during the three years.

Therefore, total payments (intercompany advance and subvention payments) will be \$7.2 million in 2020/21, \$7.8 million in 2021/22 and \$7.7 million in 2022/23.

5.2 Information to be reported

The Company will report on a six-month and annual basis, in the form set down by legislation.

Un-audited annual report and half-yearly accounts will include Statements of Comprehensive Income and Financial Position, together with such other supporting information as may be required to enable an informed assessment of the Company's performance and value of investment during the reporting period, as agreed between the Shareholder and the Directors.

Transactions with related parties primarily consist of asset maintenance and construction, administration and management services.

All related party transactions are eliminated in the preparation of the Annual Financial Statements.

5.3 Acquisition Procedures

Except by a special resolution of shareholders, Pylon may not enter into a major transaction.

A major transaction includes the acquisition of or an agreement to acquire, assets the value of which are more than half of Pylon's assets before acquisition.

5.4 Compensation Sought from Local Authorities

Pylon is not aware of any compensation it seeks from any local authority.

5.5 Board Estimate of the Value of Shareholder's Investment

The Directors estimate the commercial value of the shareholder's investment in the group to be at least the value of shareholder's equity reported in Pylon's financial statements and SOI.

Each year as part of the financial reporting process the Board considers its investments for signs of impairment. Presently there are no signs of impairment however this may be subject to future adverse consequences of any regulatory decision made by the Commerce Commission.

5.6 Statement of Intent

Each year in accordance with the Energy Companies Act 1992 the Board submits a draft Statement of Intent (SOI) for the coming financial year and the two succeeding years. The SOI sets out the nature and scope of the activities to be undertaken by Pylon, its objectives and key performance indicators by which Pylon's performance can be measured.

The final SOI is placed on the internet and advertised as being available to the public, with copies at the Company's registered office

6. STATEMENT OF ACCOUNTING POLICIES

6.1 General Accounting Policies

The Group's accounting policies comply with the legal requirements of the Companies Act 1993 and the Financial Reporting Act 2013, and are consistent with Generally Accepted Accounting Practice in New Zealand (NZ GAAP). They comply with New Zealand equivalents to International Financial Reporting Standards (NZ IFRS) and other applicable Financial Reporting Standards, as applicable for profit oriented entities.

The Group is eligible and has elected to report in accordance with Tier 2 for profit accounting standards, NZ IFRS Reduced Disclosure Regime on the basis it has no public accountability and is not a large for profit public sector entity.

NZ IFRS standards are subject to change and therefore the Company's accounting policies are also subject to change during the period of the Statement of Intent.

6.2 Specific Accounting Policies

NZ IFRS 16 'Leases' are effective for annual reporting periods commencing on or after 1 January 2019, which means it will be effective from the Group's 31 March 2020 financial statements.

The specific accounting policies, which materially affect the measurement of financial performance and financial position, are fully listed in the Company's annual report.